

Another darn crossroads

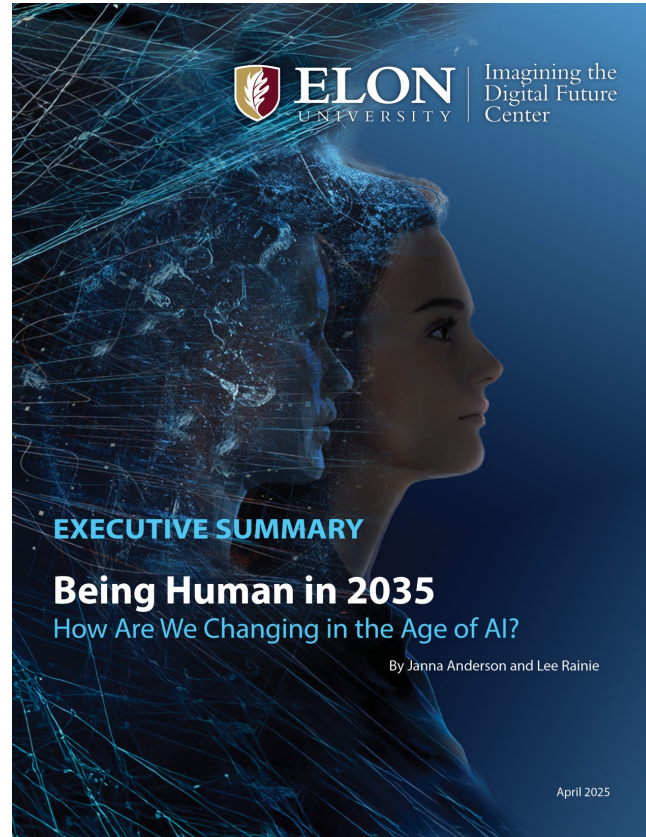
How libraries can function in the emerging world of generative AI

Imagining
THE
Digital
Future
CENTER

Lee Rainie
NEFLIN
4.25.25



ELON UNIVERSITY



<https://imaginingthedigitalfuture.org/reports-and-publications/being-human-in-2035/>

Report from the AI frontline

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NotebookLM EXPERIMENTAL

Settings



Notebooks

Create your first notebook

NotebookLM is an AI-powered research and writing assistant that works best with the sources you upload



Upload your documents and NotebookLM will answer detailed questions or surface key insights



Convert complex material into easy-to-understand formats like FAQs or Briefing Docs



Add key resources to a notebook and share with your org to create a group knowledge base

Report from the AI frontline

* Notebook guide

Help me create



FAQ



Study Guide



Table of Contents



Timeline



Briefing Doc

Audio Overview



Deep dive conversation
Two hosts (English only)

Generate

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<https://www.youtube.com/watch?v=XkAaFcLrP7k>

Memory Lane



The Next Library

The keys to the future once you answer 7 questions

Lee Rainie - @lrainie

Director

Pew Research Center's Internet & American Life Project

Presented to: NEFLIN

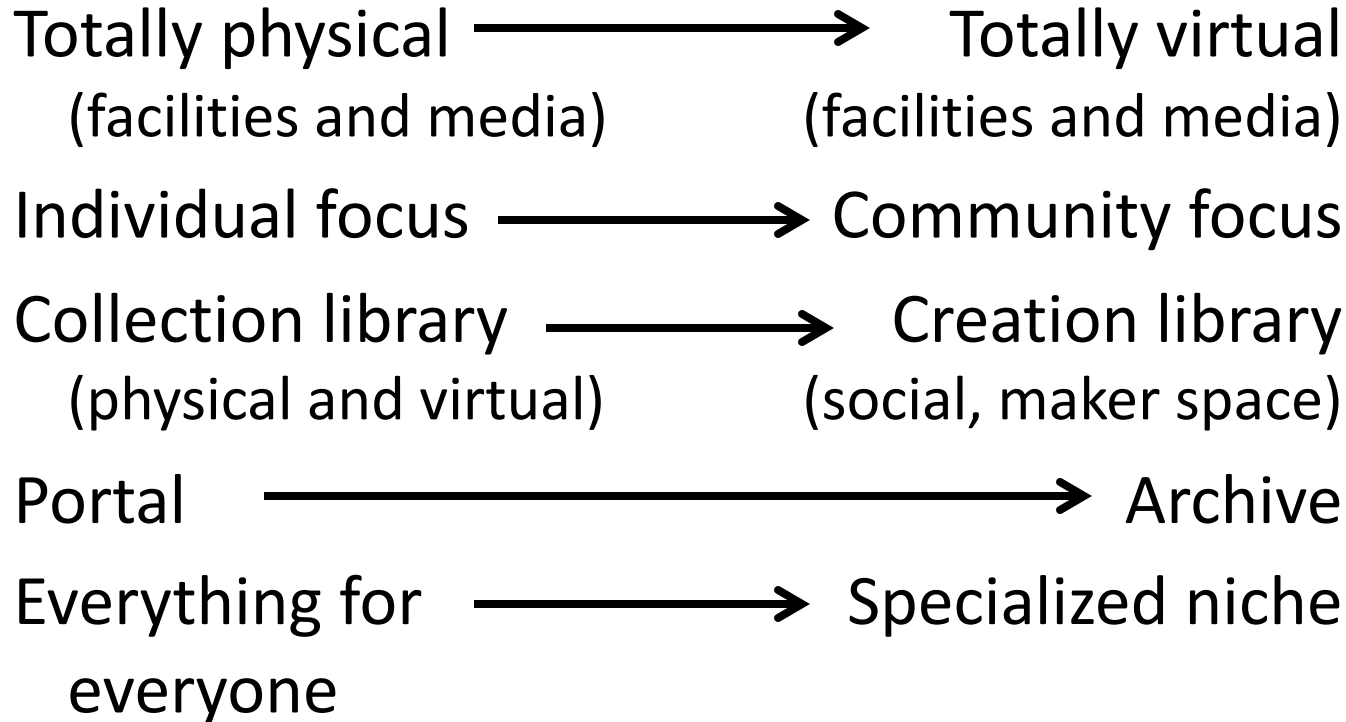
June 19, 2013

The big questions

1. What's the future of knowledge?
2. What's the future of reference expertise?
3. What's the future of public technology?
4. What's the future of learning spaces?
5. What's the future of community anchor institutions?

6. Where do you fit on the dashboard?

ALA's ["Confronting the Future"](#)



The big questions

7. What's the franchise vs. what's the commodity ...

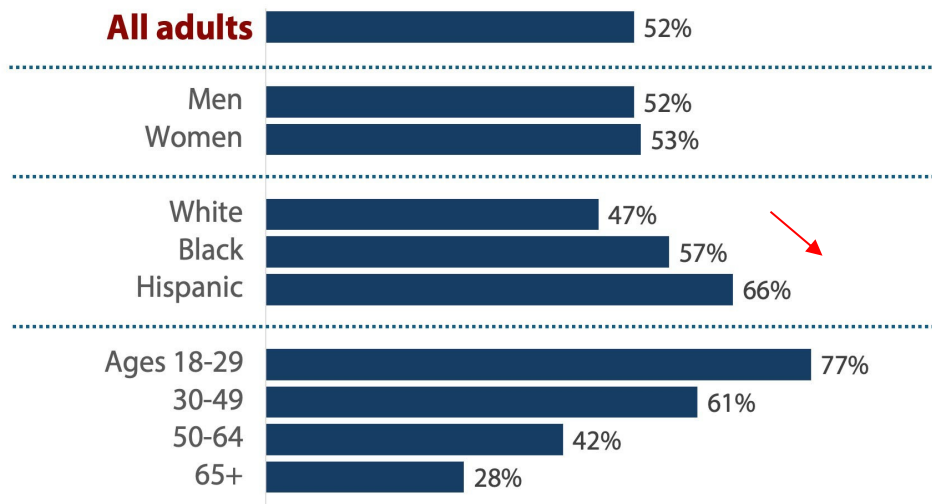
... in the Age of Generative AI?



<https://imaginingthedigitalfuture.org/reports-and-publications/close-encounters-of-the-ai-kind/>

Half of American adults use AI large language models such as ChatGPT, Gemini, Copilot or Claude

% of U.S. adults who ever use (AI) large language models



Household income



Employment

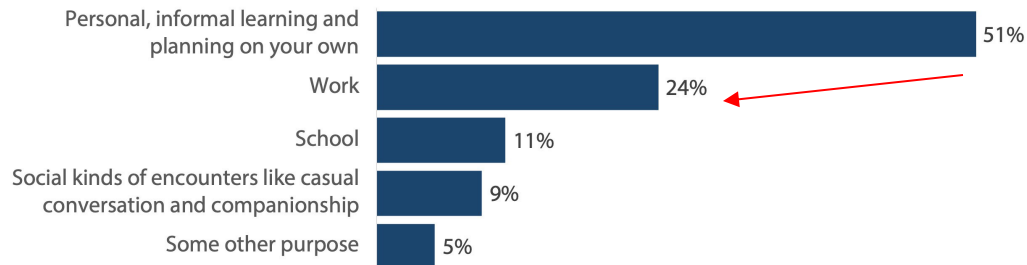


Educational attainment

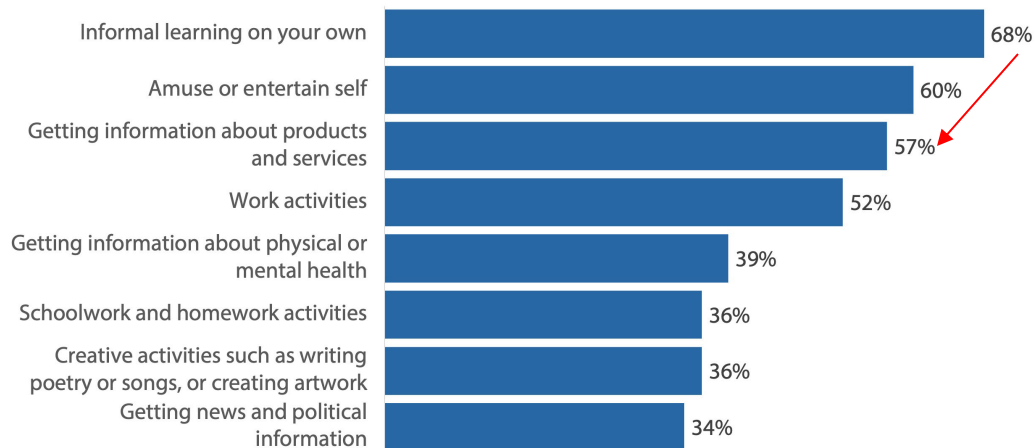


People use large language models for a variety of activities, starting with personal, informal

% of AI large language model users who say this is the **main purpose** they use LLMs

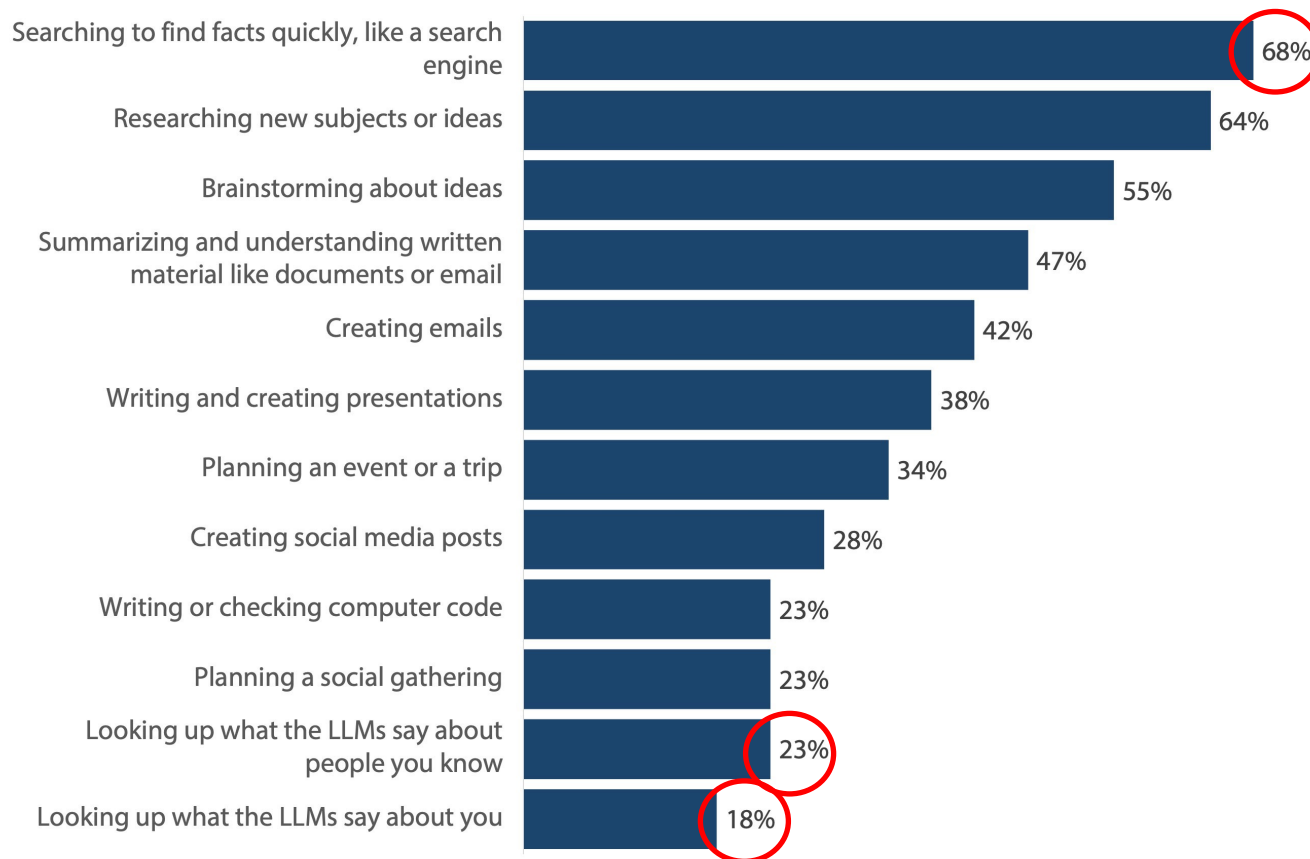


% of AI large language model users who **ever use** LLMs for these activities



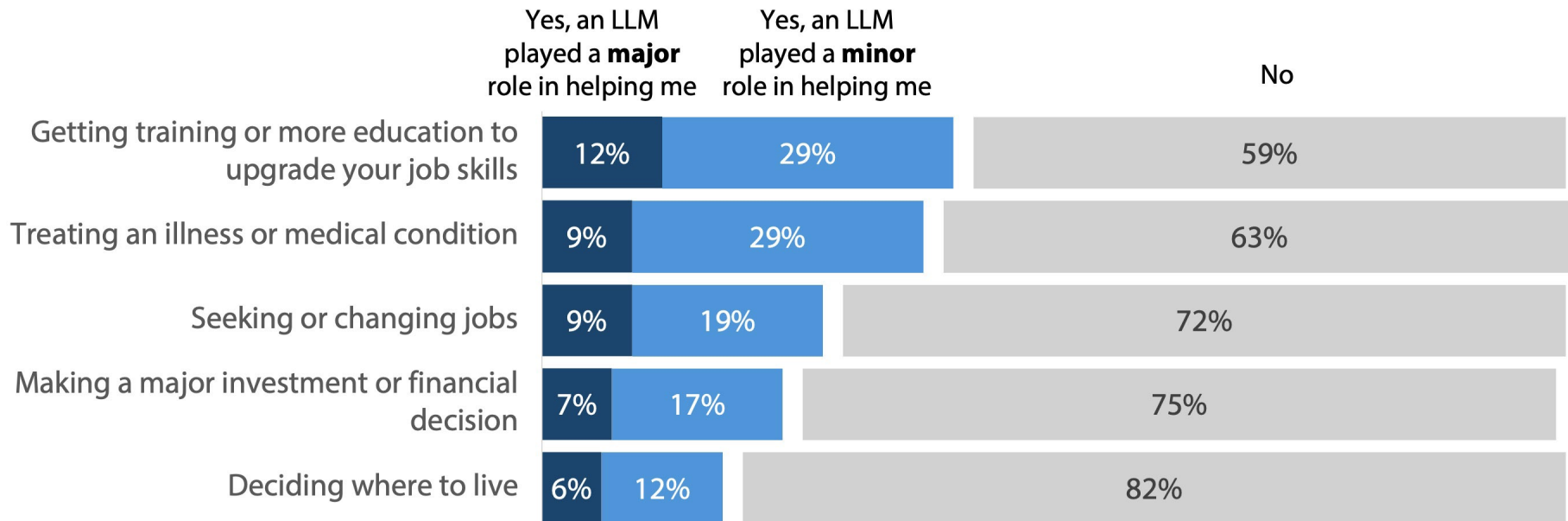
People use AI large language models for these tasks

% of AI large language model users ever use LLMs for these tasks



Some users say they have gotten help from large language models at key life moments

% of AI large language model users who say their use of an LLM ever helped them in these areas of their lives



* Those who did not answer are not shown. **Numbers may not add up to 100% due to rounding. | Source: Imagining the Digital Future survey, Jan. 21-23, 2025

Why it matters economically

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Estimates suggest it could add between **\$2.6 trillion** and **\$4.4 trillion** annually across 63 use cases analyzed

[McKinsey & Company](#)

THE 2024 MAD (MACHINE LEARNING, ARTIFICIAL INTELLIGENCE & DATA) LANDSCAPE

Infrastructure

Analytics

Machine Learning & AI

Applications and Enterprise

Data governance Privacy Security

AI Observability Safety Speech-voice Nonprofit

Applications - Horizontal

Applications - Industry

Open Source Infrastructure

Data Sources and APIs

Data and AI Consulting

Why GenAIs matter socially and politically

GenAIs will create different secondary and tertiary effects than social media did. Social media is optimized for attention and engagement. GenAIs are being optimized for **intimacy** in liberal democracies ... and population **control/surveillance** by authoritarian regimes.

This evolution is challenging

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**There will be an ever-shifting
boundary between what's
human intelligence and what's
machine intelligence**

This evolution challenges us all to reimagine

...



Who we are: What happens when superior intelligence is all around us?



What we do: How do we change as GenAI agents help us and represent us?



How we connect: What becomes of trust as GenAI content becomes part of civic news and info ecology?



How we think: What shifts occur in our decision-making when augmented intelligence is everywhere?

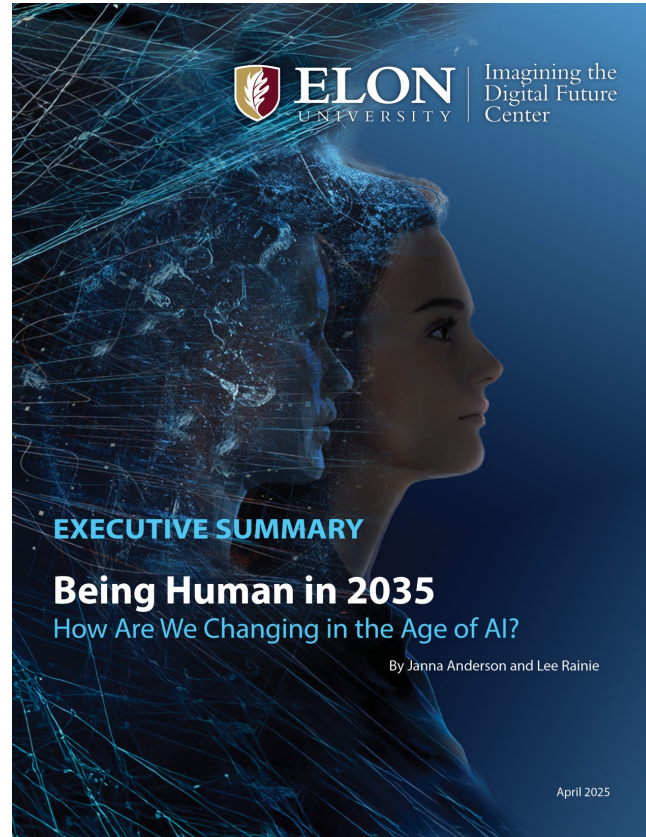
Remember the big question from 2013

7. What's the franchise vs. what's the commodity ...

... in the Age of Generative AI?



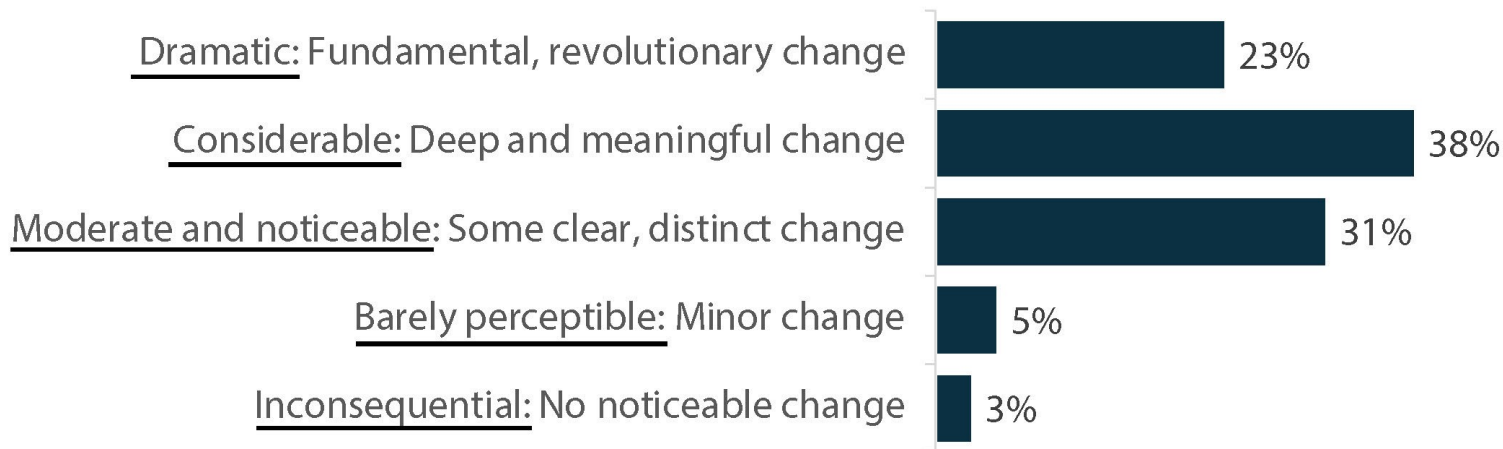
**Stake your
claim on
being human**



<https://imaginingthedigitalfuture.org/reports-and-publications/being-human-in-2035/>

A majority of experts believe the magnitude of change on human capacities by 2035 will be deep and meaningful - and then some

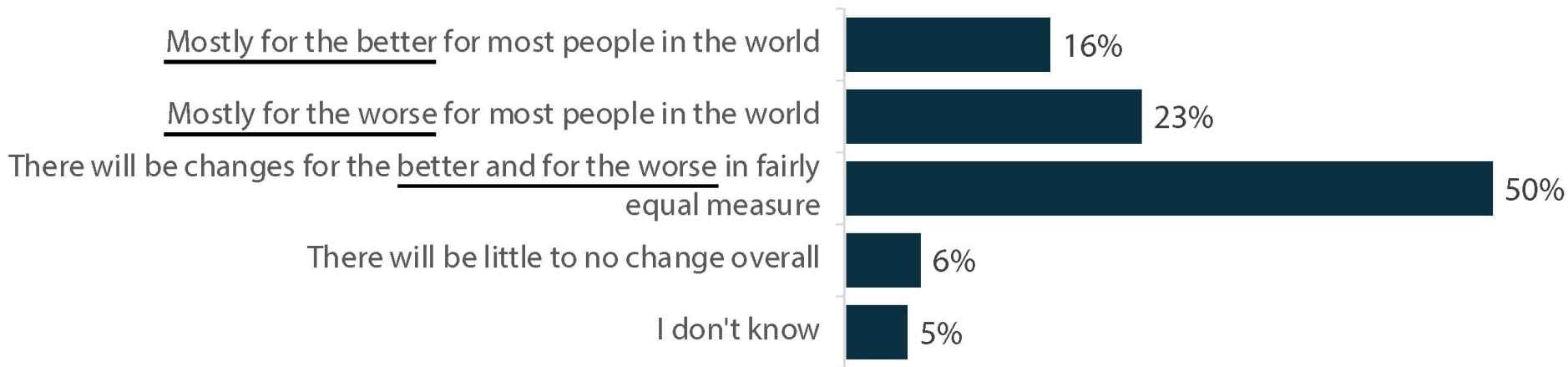
% of experts who say the amount of change in human capacities and behaviors that will occur as advanced AIs are more broadly adopted by 2035



Note: Non-scientific canvassing of tech pioneers, builders and analysts. | Source: Elon University Imagining the Digital Future Center canvassing, Dec. 27, 2024-Feb. 1, 2025

Experts think AI will have a mixed impact in the coming decade on the essence of being human

% of experts who say artificial intelligence and related technologies are likely to **change the essence of being human** in these directions in the next decade



Note: Non-scientific canvassing of tech pioneers, builders and analysts. | Source: Elon University Imagining the Digital Future Center canvassing, Dec. 27, 2024-Feb. 1, 2025

The 301 experts who responded to the quantitative questions were asked to predict the impact of change they expect on 12 essential traits and capabilities by 2035. They predicted that change is likely to be mostly negative in the following nine areas:

- social and emotional intelligence
- capacity and willingness to think deeply about complex concepts
- trust in widely shared values and norms
- confidence in their native abilities
- empathy and application of moral judgment
- mental well-being
- sense of agency
- sense of identity and purpose
- metacognition

Pluralities said they expect that change for humans in by 2035 will be mostly positive in these areas:

- curiosity and capacity to learn
- decision-making and problem-solving
- innovative thinking and creativity.

More negatively than positively

Capacity and willingness to think deeply about complex concepts

More **negative**
change than positive

More **positive** change
than negative

Fairly equal positive,
negative change

Little or no
change

50%

21%

21%

7%

Social and emotional intelligence

50%

14%

19%

14%

Confidence in their own native abilities

48%

16%

22%

7%

Trust in widely shared values and cultural norms

48%

10%

24%

11%

Mental well-being

45%

14%

28%

8%

Empathy and application of moral judgment

45%

12%

25%

12%

Individual agency, the ability to act independently in the world

44%

29%

16%

8%

Self-identity, meaning, and purpose in life

39%

18%

24%

14%

Metacognition, the ability to think analytically about thinking

36%

27%

20%

14%

More positively than negatively

Curiosity and capacity to learn

29%

42%

23%

5%

Decision-making and problem-solving abilities

30%

40%

25%

3%

Innovative thinking and creativity

30%

39%

25%

3%

Emotional
Social
Internal

Instrumental
External
Actionable

Roles for libraries

Reimagine how services and roles can be divided

What is AI better at? What can humans be freed to do?

- answering basic patron reference questions**
- routine circulation and scheduling chores**
- basic marketing**
- cataloguing materials**
- performance metrics for collections and patrons**
- others?**

Roles for libraries

Centers for AI literacy and digital empowerment

- Offer **AI literacy workshops** covering how AI works, data privacy, algorithmic bias, and ethical considerations.
- Curate **AI explainer materials** tailored to different age groups and learning levels.
- Provide **open access to AI experimentation tools** (e.g., LLM interfaces, coding sandboxes, chatbot demos) with human guides.
- Develop **train-the-trainer models** to help educators, librarians, and community leaders bring AI education to their networks.

Roles for libraries

Transform libraries into human-AI collaboration spaces

- Place special emphasis on **aiding workers** during a time of massive labor force transition.
- Develop **personalized learning, coaching, mentoring** services.
- Offer **co-working spaces with AI assistants** where patrons can get help drafting documents, coding, researching, or brainstorming.
- Host **design-thinking labs** where citizens co-create ideas and solutions alongside AI systems and librarians.
- Provide **maker spaces and digital studios** with AI-enhanced creative tools (e.g., music generation, graphic design, storytelling).

Roles for libraries

Preserve human memory and cultural context

- Serve as “**experience orchestrators**” of learning and engagement with media.
- Become **community ethnographers**. Develop **digital archives of oral histories**, community narratives, and underrepresented voices to feed more inclusive AI training sets.
- Use AI to **augment digital preservation** (e.g., repairing old documents, organizing historical material) without losing human curatorial control.
- Partner with artists and scholars to **document and reflect** on society’s evolving relationship with AI.

Roles for libraries

Curate trustworthy, human-vetted knowledge systems

- Reinforce the library's role as a **truth filter** by curating vetted content, teaching fact-checking, and offering media literacy programs.
- Partner with academic institutions to **preserve and elevate human-authored knowledge** that could otherwise be drowned out by AI-generated noise.
- Develop and maintain **hybrid knowledge systems** where AI recommendations are moderated by human librarians, enhancing trust.

Roles for libraries

Serve as ethical stewards and AI watchdogs

- Advocate for **transparent, open-source, and community-governed AI systems**.
- Provide **public briefings** on AI policy, surveillance, and the risks of bias in algorithmic decision-making.
- Build **data privacy literacy programs** and offer privacy-enhancing digital tools to protect patrons.

Hybrid intelligence: The work ahead



Reclaim your identity as sanctuaries of human insight, empathy, and public empowerment. The next generation of library workers will be community technologists, ethical educators, and humanists, stewarding people's shared journey through the digital age.

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